

ABSTRACT

5 Frameworks and methods for executing large-scale build and operate programs, such
as sporting events, and particularly an Olympic Games. A framework of interlinked build,
operate, and management processes is formed in accordance with the program requirements,
which are specified in terms of deliverable products or service levels. Links between
individual processes can only be traversed when exit criteria are satisfied. Methodologies are
described that can be used to determine the exit criteria. Once a framework is established, a
10 schedule control plan, by way of significant milestones, is determined. The milestones are
chosen to correspond with links between processes that span process streams or project
teams.

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